Comprehensive Plan Report

A detailed report showing activity of the district team's work on the improvement plan including assessments, plans, tasks, monitoring, and implementation for selected time periods.

October 31, 2016

FLIPPIN SCHOOL DISTRICT NCES - 506150

Key Indicators are shown in RED.

Improving	the sch	ool within the framework	of district s	support		
Indicator	IA04 - The district provides incentives for staff who work effectively in hard-to-staff schools.(4)					
Status	Objective Met 10/2/2015 10/31/2016					
	Level o	f Development:	Initial: Lin	nited Development 10/02/2015		
			Objective	e Met - 10/02/2015 10/31/2016		
	Index:		9	(Priority Score x Opportunity Score)		
	Priority	Score:	3	(3 - highest, 2 - medium, 1 - lowest)		
	Opport	unity Score:	3	(3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 - requires changes in current policy and budget conditions)		
	Describe current level of development:		schools.	Flippin School District does not have hard-to-staff When a staff position becomes available, several ns are on file for consideration.		
Plan	Assigned to:		Kelvin Hu	ıdson		
	Added:		10/02/201	15		
	How it	will look when fully met:		s are equally staffed. No schools have been as focus or priority schools per ADE.		
	Target	Date:	10/10/201	16		
	Tasks:					
	1.	Several applications are alway	ys on file for	potential faculty openings.		
		Assigned to:	Kelvin Hu	dson		
		Target Completion Date:	10/10/201	16		
		Frequency:	once a ye	ar		
		Comments:		ns of potential employees will be kept on file for a of two (2) years.		
		Task Completed:	10/10/201	16		
	2.	All schools are easily staffed.				
		Assigned to:	Kelvin Hu	ıdson		
		Target Completion Date:	10/10/201	16		
		Frequency:	once a ye	ar		
		Comments:				

Page: 1 of 13

			Task Completed:	10/10/2016
Implement	Perc	ent 1	Task Complete:	2 of 2 (100%)
	Obje	ective	e Met (initial):	10/02/2015
	Obje	ective	e Met (most recent):	10/31/2016
	Expe	erien	ce:	10/2/2016 Flippin School District has no hard-to-staff schools.
	Sust	ain:		10/2/2016 Applications are constantly on file in the event that an opening occurs either licensed or classified staff.
	Evid	ence	:	10/2/2016 At the present time, Flippin School District has no openings.

Indicator	or IA10 - The district regularly reallocates resources to support school, staff, and instructional improvement.(10)(AllDistricts)					
Status	Objective Met 1/25/2016 10/	10/2016				
	Level of Development:	Initial: Limited Development 08/31/2015				
		Objective Met - 01/25/2016 10/10/2016				
	Index:	6 (Priority Score x Opportunity Score)				
	Priority Score:	3 (3 - highest, 2 - medium, 1 - lowest)				
	Opportunity Score:	2 (3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 - requires changes in current policy and budget conditions)				
	Describe current level of development:	Allocation of funds are provided annually to building level principals during budget preparation procedures. Additional budget amounts may be requested by principals for one time expenditures. Professional learning communities are in place at all three schools (Flippin Elementary School, Flippin Middle School, Flippin High School). PLCs are regularly scheduled so that teachers have collaborative time to learn/review instructional strategies, complete data disaggregation, monitor student achievement, and plan instruction.				
Plan	Assigned to:	Kelvin Hudson				
	Added:	08/31/2015				
	How it will look when fully met:	Full implementation is ongoing due to the nature of the indicator. Evidence supporting implementation will include sign in sheets, agendas and minutes of PLC meeting. Financial support is evidenced by the annual budget submission to ADE with all buildings being included in appropriate budget coding.				
	Target Date:	09/30/2016				
	Tasks:					
	1. Superintendent will work each building.	with district treasurer to establish a budget with funding allocated to				
	Assigned to:	Kelvin Hudson				
	Target Completion Da	te: 09/30/2016				
	Frequency:	once a year				
	Comments:	Mr. Hudson will establish a district budget to be submitted to ADE.				
	Task Completed:	09/30/2016				

		Each building principal will scl a regular basis in order to as	hedule Professional Learning Communities with their staff to meet sess student achievement.
		Assigned to:	Gilley/Yarbrough/Luttrell
		Target Completion Date:	09/01/2016
		Frequency:	weekly
		Comments:	
		Task Completed:	09/01/2016
		Substitutes will be hired to pr velopment.	ovide release time for licensed staff to pursue professional
		Assigned to:	Gilley/Luttrell/Yarbrough
		Target Completion Date:	05/26/2017
		Frequency:	monthly
		Comments:	Licensed staff will have the opportunity to attend professional development as needed to enhance instructional skills and content knowledge
		Task Completed:	10/10/2016
		Educational software licenses Idents and teachers with the I	, peripherals and equipment will be purchased to provide most current technology.
		Assigned to:	Kelvin Hudson
		Target Completion Date:	06/30/2017
		Frequency:	once a year
		Comments:	Educational licenses are renewed on an annual basis depending upon specific software renewal dates. Peripherals and equipment are purchased as needed throughout the school year.
		Task Completed:	10/10/2016
Implement	Percent	Task Complete:	4 of 4 (100%)
	Objectiv	ve Met (initial):	01/25/2016
	Objectiv	ve Met (most recent):	10/10/2016
	Experience:		10/10/2016 Flippin School District provides release time for both in-house and outside attended professional development. It is imperative that faculty/staff have the opportunity to continue strengthening instructional skills and knowledge.
	Sustain:		10/10/2016 Federal, categorical and local funds will be used to sustain the professional development opportunities for faculty/staff.
	Evidence:		10/10/2016 Professional Release requests, Agenda/Minutes/Sign In sheets for Professional Learning Communities, Grade Level meetings and Content area Meetings.

Indicator	IA14 - The district recruits, trains, supports, and places personnel to competently address the problems of schools in need of improvement.(14)(AllDistricts)				
Status	Obj	Objective Met 1/25/2016 10/13/2016			
	Leve	Level of Development:		Initial: Limited Development 10/02/2015	
				Objective Met - 01/25/2016 10/13/2016	

	Index:		9	(Priority Score x Opportunity Score)	
	Priority	Score:	3	(3 - highest, 2 - medium, 1 - lowest)	
	Opportu	inity Score:	3 (3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 requires changes in current policy and budget conditions)		
	Describe develop	e current level of ment:	constant profinstruction mocurriculum dir will continue	I District ensures that all personnel receive ressional development to ensure that classroom eets the needs of students. The superintendent, rector, building principals and individual teachers to review student data to determine the most ressional development throughout the school year.	
Plan	Assigne	d to:	Kelvin Hudso	on	
	Added:		10/08/2015		
	How it v	vill look when fully met:		teachers will be actively recruited and placed poms. Personnel files will be maintained with umentation.	
	Target I	Date:	07/01/2016		
	Tasks:				
		Potential candidates for emplo to ensure obtainment of suc		er have a current AR license or be placed on an	
		Assigned to:	Kelvin Hudso	on	
		Target Completion Date:	06/30/2016		
		Frequency:	once a year		
		Comments:			
		Task Completed:	10/10/2016		
		Appropriate professional deve tructional software and classro		provided to support the educational curriculum, ent.	
		Assigned to:	Amy Lynch		
		Target Completion Date:	05/26/2017		
		Frequency:	monthly		
		Comments:			
		Task Completed:	10/12/2016		
		Release time will be provided engthen instructional skills and		essional development attainment in order to ent knowledge.	
		Assigned to:	Gilley/Luttrell	/Yarbrough	
		Target Completion Date:	06/30/2017		
		Frequency:	monthly		
		Comments:			
		Task Completed:	10/12/2016		
	4. I		l be posted on t	the District website as soon as they are officially	
		Assigned to:	Kelvin Hudso	on	
		Target Completion Date:	07/01/2016		
		Frequency:	once a year		

		Comments:	
		Task Completed:	10/13/2016
Implement	Percent	Task Complete:	4 of 4 (100%)
	Objective	e Met (initial):	01/25/2016
	Objective	e Met (most recent):	10/13/2016
	Experience:		1/25/2016 Interview Rubrics have been developed and utilized to interview potential personnel. The rubrics are revised according to the position to be filled. Administrators assess the implementation of student-centered classrooms. Potential personnel educational philosophy coordinates with district and school vision statements. Implementation of the ADE Novice Teacher Mentoring program to support novice teachers and beginning administrators. A combination of PLCs, grade level and department level meetings are regularly scheduled to address school improvement based on data. A large percentage of district licensed teachers obtain above and beyond the state mandated professional development hours. 10/13/2016 All potential employment opportunities are posted on the Flippin School District website.
	Sustain:		1/25/2016 The current process will be continued and revised as indications arise. 10/13/2016 As positions become available, they will be posted on the district's website.
	Evidence:		1/25/2016 Interview rubrics are revised as needed according to position to be filled. Recruitment, training and on-going professional development will support classroom teachers and staff. An Interview team is established to review applications and potential personnel. Teachers participate in on-going professional development via PLCs, grade/department level inhouse meetings and attending outside professional development to strengthen and enhance instructional strategies, skills and knowledge. Flippin School District experiences teacher longevity due to low personnel turnover. 10/13/2016 Got to flippinschools.com

Indicator	IA15 - The district allows school leaders reasonable autonomy to do things differently in order to succeed.(15)(AllDistricts)				
Status	Objective Met 11/24/2015 10/31/2016				
	Level of Development:	Initial: Li	imited Development 08/31/2015		
		Objectiv	ve Met - 11/24/2015 10/31/2016		
	Index:	6	(Priority Score x Opportunity Score)		
	Priority Score:	3	(3 - highest, 2 - medium, 1 - lowest)		
	Opportunity Score:	2	(3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 - requires changes in current policy and budget conditions)		
	Describe current level of development:	manage	The superintendent enables all building level principals to manage their specific buildings as is determined appropriate to improve student achievement.		
Plan	Assigned to:	Kelvin H	Kelvin Hudson		
	Added:	08/31/20	015		

	How it	t will look when fully met:	Full implementation of this objective will be observed via increased student achievement on formative and summative assessments. Performance report card along with local instructional strategy assessments will be the evidence. 10/10/2016	
	Target	t Date:		
	Tasks:			
		. Building principals will have d nstructional strategies and stude	iscretionary use of appropriated funds to support curriculum, ent achievement.	
		Assigned to:	Gilley/Yarbrough/Luttrell	
		Target Completion Date:	05/31/2017	
		Frequency:	daily	
		Comments:	Principals will interact with staff and students on a daily basis to establish a positive learning environment.	
		Task Completed:	10/10/2016	
		. Principals will work closely wit nd increase student achieveme	th their instructional staff to ensure positive educational growth nt.	
		Assigned to:	Gilley/Yarbrough/Luttrell	
		Target Completion Date:	05/31/2017	
		Frequency:	daily	
		Comments:		
		Task Completed:	10/10/2016	
	3	. Principals have the role of bei	ng the instructional leader for their specific building.	
		Assigned to:	Gilley/Luttrell/Yarbrough	
		Target Completion Date:	06/30/2016	
		Frequency:	daily	
		Comments:		
		Task Completed:	10/10/2016	
Implement	Percent Task Complete:		3 of 3 (100%)	
	Object	tive Met (initial):	11/24/2015	
	Object	tive Met (most recent):	10/31/2016	
	Experience:		10/10/2016 Development of ACSIP Purchase Order procedures/policy implementation Evidence of instructional leadership via PLCs, grade level meetings and student test data Appropriate use of professional development funds Schedule development for faculty and studentts	
	Sustain:		10/10/2016 Continued scheduling of grade level meetings and PLCs Implementation of ACSIP Continual work by faculty and building principals to close the student achievement gap Continued use of PD resources Collaboration between central office liaisons and leadership team Continued weekly meetings of administrative leadership team to address concerns, needs and positive reinforcement	

Evidence:	10/10/2016 Establishment of Leadership teams both at the district and building level Building leaders collaborate with staff to develop budgets Building leaders are provided with adequate resources-fiscal, physical, administrative. Individual building schedules are development to support students needs.
-----------	--

Taking the	change	process into account			
Indicator	IB13 - The district monitors progress of the extended learning time programs and other strategies related to school improvement.(4542)(AllDistricts) Objective Met 1/26/2016 10/10/2016				
Status					
	-	Development:		mited Development 10/02/2015	
			Objectiv	re Met - 01/26/2016 10/10/2016	
	Index:		9	(Priority Score x Opportunity Score)	
	Priority	Score:	3	(3 - highest, 2 - medium, 1 - lowest)	
	Opportu	unity Score:	3	(3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 - requires changes in current policy and budget conditions)	
	Describe current level of development:		director a strategies continual	The superintendent, assistant superintendent, curriculum director and building principals constantly monitor instructional strategies and learning time. Instructional strategies are continually being revised to support individual teacher strengths and improve weaknesses.	
Plan	Assigned to:		Kelvin H	udson	
	Added:		10/08/20	10/08/2015	
	How it v	will look when fully met:	test score	ent achievement gap will decrease. Evidence include es, PLC sign in sheets/agenda/minutes and ESEA nce Report	
	Target I	Date:	10/10/20		
	Tasks:				
	1.	PLCs will be scheduled on a r	egular basis	to address instructional strategies.	
		Assigned to:	Amy Lyn	ch	
		Target Completion Date:	06/30/20	16	
		Frequency:	weekly		
		Comments:			
		Task Completed:	10/10/20	16	
		Building principals will regular mal), PGPs, general discussio		classroom instruction via observation (informal & her/student interaction.	
		Assigned to:	Gilley/Lut	trell/Yarbrough	
		Target Completion Date:	06/30/20	16	
		Frequency:	daily		
		Comments:			
		Task Completed:	10/10/20	16	

Implement	Percent Task Complete:	2 of 2 (100%)
	Objective Met (initial):	01/26/2016
	Objective Met (most recent):	10/10/2016
	Experience:	10/10/2016 QUIPS (Quiet Uninterrupted Productive Study) is scheduled for students in grades 6-12 Interventions in the form of one-on-one tutoring and/or small groups are scheduled for K-12 students. K-2 has double blocked literacy schedules Middle school has extended literacy schedules with math being incorporated into all content areas. AIPs are developed for students scoring below Proficiency/Advanced status with a constant review to determine mastery of content. Potential learning times are developed for all students. High School provides after school tutoring for all interested students. Educational software is purchased to support literacy and math standards.
	Sustain:	10/10/2016 The established process will continue as it is deemed to be successfully meeting the needs of students.
	Evidence:	10/10/2016 Copies of the Master Schedule are at all schools Established intervention strategies are recorded Teachers meet on a regular basis to monitor student interventions and successes.

District Co	ntext and Support for School	Improvement				
Clarifying	district-school expectations					
Indicator	IC02 - The district designates a central office contact person for the school, and that person maintains close communication with the school and an interest in its progress. (29)(AllDistricts)					
Status	Objective Met 10/22/2015 10/10/2016					
	Level of Development:	Initial: L	imited Development 08/31/2015			
		Objecti	Objective Met - 10/22/2015 10/10/2016			
	Index:	6	(Priority Score x Opportunity Score)			
	Priority Score:	3	(3 - highest, 2 - medium, 1 - lowest)			
	Opportunity Score:	2	(3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 - requires changes in current policy and budget conditions)			
	Describe current level of development:		Il programs coordinator and curriculum director y serve on the administrative staff to serve as a liaison the central office and schools. Flippin School District trative staff consists of the superintendent, assistant endent, building principals, federal programs after and curriculum director. Meetings are scheduled ular basis to discuss various issues.			
Plan	Assigned to:	Petra E.	Petra E. Pershall			
	Added:	09/01/20	09/01/2015			
	How it will look when fully met	be desig	A federal programs coordinator and curriculum coordinator will be designated central office personnel. Personnel records and job description will document implementation.			
	Target Date:	07/01/20	07/01/2016			

	Tasks:			
	1. 7	The Federal Programs coordin	nator will serve on the district administrative team.	
		Assigned to:	Petra E. Pershall	
		Target Completion Date:	07/01/2016	
		Comments:		
		Task Completed:	10/10/2016	
	2. 7	The Curriculum Coordinator v	vill serve on the district administrative team.	
		Assigned to:	Amy Lynch	
		Target Completion Date:	07/01/2016	
		Comments:		
		Task Completed:	10/10/2016	
		The Federal Programs coording ool-wide resources are availed to the contract of the contract o	nator will work with administration and faculty to ensure that able as needed.	
		Assigned to:	Petra E. Pershall	
		Target Completion Date:	07/01/2016	
		Frequency:	daily	
		Comments:		
		Task Completed:	10/10/2016	
			vill work with building principals and licensed teachers to ment and instructional strategies.	
		Assigned to:	Amy Lynch	
		Target Completion Date:	07/01/2016	
		Frequency:	weekly	
		Comments:		
		Task Completed:	10/10/2016	
		The Curriculum Coordinator v ntify and address student we	vill work with principals and teachers to analyze data in order to aknesses.	
		Assigned to:	Amy Lynch	
		Target Completion Date:	07/01/2016	
		Frequency:	monthly	
		Comments:		
		Task Completed:	10/10/2016	
	6. 7	The Curriculum Coordinator v	vill interact with teachers as an instructional guide and resource.	
		Assigned to:	Amy Lynch	
		Target Completion Date:	07/01/2016	
		Frequency:	daily	
		Comments:		
		Task Completed:	10/10/2016	
Implement	Percent	Task Complete:	6 of 6 (100%)	
	Objectiv	e Met (initial):	10/22/2015	
	Objectiv	e Met (most recent):	10/10/2016	

Experience:	10/10/2016 The positions of Federal Coordinator and Curriculum Director are currently filled. These individuals work closely with faculty and staff to ensure that resources both external and internal are available for student instruction.
Sustain:	10/10/2016 These positions will be maintained as part of the administrative team to interact with faculty and staff. The individuals who fill these positions will act as a liaison between the administration and faculty.
Evidence:	10/10/2016 The positions are currently filled and the individuals are working with administration and faculty.

Indicator	IC05 - The district provides a cohesive district curriculum guide aligned with state standards or otherwise places curricular expectation on the school.(32)(AllDistricts)					
Status	Objective Met 1/26/2016 10/31/2016					
	Level of	Development:	Initial: L	imited Development 10/02/2015		
			Objecti	ve Met - 01/26/2016 10/31/2016		
	Index:		9	(Priority Score x Opportunity Score)		
	Priority	Score:	3	(3 - highest, 2 - medium, 1 - lowest)		
	Opportu	inity Score:	3	(3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 - requires changes in current policy and budget conditions)		
Describe develop		e current level of ment:	closely v alignmen principal regardin	Building level principals, curriculum director and teachers work closely within professional learning circles to ensure curriculum alignment with state standards. Individual teachers, building principals and the curriculum coordinator collaborate regularly regarding alignment of state standards and curricular expectations to improve student achievement.		
Plan	Assigned to:		Amy Ly	Amy Lynch		
	Added:		10/08/20	10/08/2015		
	How it will look when fully met:		through Profession	The Arkansas frameworks will be followed in all classes throughout the district. Lesson plans, PLC minutes and Professional Growth Plans (PGPs) will provide evidence of compliance.		
	Target [Date:		07/01/2016		
	Tasks:					
	1. Each teacher will develop a PGP in conjunction with their building principal.					
		Assigned to:	Gilley/Lu	ittrell/Yarbrough		
		Target Completion Date:	08/08/20	016		
		Frequency:	once a y	ear		
		Comments:				
		Task Completed:	10/10/20	016		
	2. The curriculum coordinator will collaborate with teachers regarding content knowledge and Af- course frameworks.					
		Assigned to:	Amy Ly	nch		
		Target Completion Date:	08/15/20	016		
		Frequency:	twice mo	twice monthly		

		Comments:		
		Task Completed:	10/10/2016	
	r	neetings. The teachers at Flippi	sional Learning Communities (PLCs), grade level or content level n High School lead the PLCs. The Flippin Middle School counselor rincipal respectively leads teacher meetings.	
	Assigned to:		Gilley/Luttrell/Yarbrough	
		Target Completion Date:	05/26/2017	
		Frequency:	twice monthly	
		Comments:		
		Task Completed:	10/10/2016	
			losely with the district curriculum director for curriculum vertically throughout the district.	
		Assigned to:	Amy Lynch	
		Target Completion Date:	05/26/2017	
		Comments:		
		Task Completed:	10/10/2016	
Implement	Percent Task Complete:		4 of 4 (100%)	
	Objec	tive Met (initial):	01/26/2016	
	Objec	tive Met (most recent):	10/31/2016	
Experience:		ience:	10/10/2016 Professional Learning Communities/Grade and Department Level Meetings have been scheduled with teachers participating. Professional Growth Plans (Eduflect) have been developed with input from both the building principal and individual teacher. Agendas/minutes/sign in sheets on file at both the administrative and individual building levels. The educational status of all students is regularly monitored so that struggling students are identified quickly and interventions put into place for classroom support.	
	Sustain:		10/10/2016 The established process will be continued on consistent basis to ensure closing the achievement gap.	
	Evidence:		10/10/2016 Maintenance of agenda/minutes/sign in sheets at the administrative and building level for all meetings Regularly scheduled PLCs, grade level and department level meetings Sample lesson plans on file Curriculum pacing guide available Student Achievement Data on file Informational guides provided for parents regarding Arkansas standards within specific content areas and grade levels in language that parents can understand.	

School Lea	dership and Do	ecision Making	
Establishin	g a team struc	ture with spec	cific duties and time for instructional planning
Indicator	ID01 - A team structure is officially incorporated into the school governance policy.(36) (AllDistricts)		
Status	Objective Met 11/23/2015 10/10/2016		0/10/2016
	Level of Development: Initial: Limited Development 07/24/2015		
			Objective Met - 11/23/2015 10/10/2016

	Index:		3	(Priority Score x Opportunity Score)		
	Priority	Score:	3	(3 - highest, 2 - medium, 1 - lowest)		
	Opport	unity Score:	1	(3 - relatively easy to address, 2 - accomplished within current policy and budget conditions, 1 - requires changes in current policy and budget conditions)		
	Describe current level of development:		Flippin School District has the governance policy in place via current Policy Manual. Flippin School District Policy is a collaborative effort between the administration, school board and Arkansas School Board Association recommendations.			
Plan	Assigne	ed to:	Kelvin Hudson			
	Added:		07/24/2015			
	How it will look when fully met:		Flippin School District Policy Manual(Policy 3.6) addresses the establishment of district and building level teams. These teams meet regularly to improve knowledge of teachers/administrators via professional development and management of school improvement plans. Supporting evidence includes sign in sheets, agendas, minutes.			
	Target	Date:	08/08/2016			
	Tasks:					
		An administrative leadership te ucational environment for the control of the cont		gnated to provide guidance and direction of the ools.		
		Assigned to:	Kelvin Hudson			
		Target Completion Date:	07/01/2016			
		Frequency:	weekly			
		Comments:				
		Task Completed:	10/10/2016			
	2. Each building will schedule weekly meetings to address instructional strategies, student learning styles, closing the achievement gap, data disaggregation and review of research-based/standards-based criteria.					
		Assigned to:	Gilley/Luttrell/	Yarbrough		
		Target Completion Date:	08/08/2016			
		Frequency:	weekly			
		Comments:		participate in professional development locally e resources such as conferences, the OUR Coop,		
		Task Completed:	10/10/2016			
	3. Administrators and teachers w knowledge and skills in order to i			sional development activities to improve their achievement.		
		Assigned to:	Kelvin Hudson	n		
		Target Completion Date:	07/01/2016			
		Comments:		evelopment is continual and ongoing to provide resources for effective instructional strategies.		
		Task Completed:	10/10/2016			
Implement	Percent	: Task Complete:	3 of 3 (100%)			

Objective Met (initial):	11/23/2015		
Objective Met (most recent):	10/10/2016		
Experience:	10/10/2016 Weekly Administration Meetings Monthly collaboration between district leadership team and school board members Building principal provide monthly reports regarding what is happening in their specific buildings. Periodic student presentations		
Sustain:	10/10/2016 Implementation of ASBA Policy 5.4 with customization for Flippin School District Continued collaboration between School board members and the district leadership team Monthly PLCs and weekly grade level meetings for elementary and middle school staff Weekly PLCs for high school staff		
Evidence:	10/10/2016 Agendas, sign in sheets and minutes are available for school board meetings, district meetings and building level meetings Board approval of ASBA Policy 5.4 High School CAP conferences held twice a year involving parents, teachers, students and building principal		

Page: 13 of 13